In the 1930s, North Dakota and most of the central United States were afflicted with a drought so severe, that its like has not been experienced since.
On March 23, 1937, in the midst of an extreme drought that had devastated the country, the State Water Conservation Commission (Water Commission) was created. 75 years later, the Water Commission continues to work to fulfill its mission of improving the quality of life and strengthening the economy of North Dakota by managing the water resources of the state for the benefit of its people.

"The Water Commission was created in order to respond to the most severe drought recorded in this country, a period of unprecedented challenges that had catastrophic affects on the people of North Dakota," explains Todd Sando, the 17th State Engineer.
In the 1930s, North Dakota and most of the central United States were afflicted with a drought so severe, that its like has not been experienced since. Known as the “Dirty Thirties” or “Dust Bowl” the drought lasted from the 1930s into the early 1940s, the driest years being 1934 – 1936, with most of the state suffering from a severe lack of moisture that affected crops and water supplies.

The years leading up to the Great Depression and Dustbowl in North Dakota were an exciting time, with Bonanza Farms, a massive influx of people, and a future that seemed limitless. Unexpectedly, all of that seemed at risk when the drought impacted the state. Farmland, such as is found in the Red River Valley, the “bread basket of the world,” was suddenly missing one of the key ingredients that allowed crops to flourish - sufficient water.

When the drought hit, it became apparent to the people of the state, that while this was a region that was outstanding for growing crops, a long-term deficit of precipitation, which was now shown to be possible, and maybe even likely, presented a significant obstacle to meeting that potential. The drought and Great Depression had a devastating impact on the state, resulting in 31.6% of the people in North Dakota being on some form of federal assistance in 1936, which spurred programs and initiatives like the Civilian Conservation Corps (CCC), and Works Progress Administration (WPA). These efforts prompted the construction of small dams and other public works structures throughout the state.

Facing a drought that people feared would stretch on for decades, it became evident that a need existed to inventory, quantify, develop, enhance and manage the state’s water resources for the benefit its people.

With these things in mind, the 25th session of the North Dakota Legislative Assembly created the Water Commission in House Bill No. 125, appropriating for that purpose $112,500 for a two-year period. A board to oversee the agency’s operation was created and appointed by Governor William Langer. The Commission board noted “The need for a program which aims to utilize to the greatest advantage the waters of the State that are naturally available needs no lengthy discourse. During a relatively short period of time, this state has witnessed both years of over abundance of rain and years of extreme deficiency. The program that is proposed herewith attempts to minimize the shortcomings of such conditions.”

Section 210 of the ND Constitution it states, “All flowing streams and natural water courses shall forever remain the property of the state for mining, irrigating and manufacturing purposes.” This language guides the actions of the Water Commission today, and it was noted in the 1968 State Water Plan “Its [referring to that same Constitutional language] very simplicity and generality are its strength.”

The State Engineer position, which was created in 1905, was to serve as the Commission’s Chief Engineer and Secretary. The State Engineer, who was originally appointed directly by the Governor, was now to be appointed by the Water Commission, with the Governor as Chairperson, a relationship that continues today.

At its creation, the Water Commission membership included the Governor and six others. Shortly after the completion of the first State Water Plan, the Legislature reduced the Water Commission to the Governor and four
members. In 1949, the agency was increased to the Governor and six members. In 1981, membership was expanded to the Governor, the North Dakota Agricultural Commissioner, and seven others appointed by the Governor; a situation that continues to this day.

Rather than developing and organizing the new agency from scratch, the Commissioners drew upon the experiences of states with similar agencies, noting “…North Dakota never before had a governmental body of this kind and in formulating its policies and arranging its work the commission was, necessarily, guided by the experience of other states and by the advice of experts employed by the federal government. At the beginning, the commission was assisted in perfecting its organization program by M. R. Lewis of Corvallis, Ore., an expert in the water conservation field whose services were loaned to the commission by the Bureau of Agricultural Engineering of the Department of Agriculture. His services to the commission were invaluable.”

With these new tools in hand, the Commission began work on the state’s first water plan in 1936, completing it in 1937.

### Project Needs Identified in 1937 State Water Plan

- **3.2** 3.2 million acre-feet in additional water storage estimated to cost $47.5 million ($758 million in 2012 dollars), to provide water sufficient to irrigate 250,000 acres in western North Dakota.
- **3.2** $3.2 million ($51 million in 2012 dollars) for municipal water supply.
- **4.9** $4.9 million ($78 million in 2012 dollars) for sewage treatment works throughout the state.

Pumping from a well on Turtle Lake in 1937. The first well project developed by the state water commission. Credit: ND Historical Society

A man compares irrigated to non-irrigated corn on the Henry Rix farm south of Mandan. Credit: ND Historical Society

A steam train travels through flooded bottom land during the 1947 Missouri River flood.
On January 1, 1937, tasked with determining the water needs of the state, and after over a year of work, the 11-member North Dakota State Planning Board, and a 21-person water study staff, which included engineers, geologists, geographers, draftsmen, economists, administrators, and one assistant; released the first State Water Plan (Plan) for North Dakota, titled “A Plan Of Conservation For North Dakota.” In that document, they stated, “Planning for the use and control of water is planning for most of the basic functions of the life of the Nation. We cannot plan intelligently for water unless we consider the relevant problems of the land. We cannot plan intelligently for water and land together unless we plan in terms of collective interests. We are but tenants and transients on the earth; we should hand down our heritage unimpaired—yea; enriched—to those who come after us.”

That first Plan was only authorized to study the problem, identify needs, and propose future projects. The Plan used a basin approach to water management, characterizing the state’s precipitation, geology, hydrology, and the problems unique to each of the thirteen major watersheds identified. It was noted in the Plan “Although man cannot control precipitation, modern engineering has made it possible for him to control a considerable degree of the run-off to the streams.” And, “In the development of a program of water utilization, the need for human use must be given priority. In an agricultural state such as North Dakota this problem becomes one of not only providing adequate supplies for such municipal needs as domestic and industrial consumption and pollution abatement but also the providing of adequate rural supplies.” This vision has guided the Water Commission ever since.

The Water Commission found three distinct types of water problems in North Dakota, noting that each would require long years of wise effort and considerable funding to solve.

Water Problems Identified In 1937 Plan

1. Water for human and industrial needs, and sewage dilution.
2. Water for livestock and other farm animals.
3. Water for irrigation to insure crop yields in those areas of North Dakota, which had been hardest hit by drought.

It became obvious to the Water Commission, that in order to manage the waters of the state in a region that frequently experienced dramatic swings in climate, it would be necessary to quantify and characterize the state’s water resources to better understand their nature and variability. This was the foundation of the extensive and detailed water resource information data collection that continues to serve so effectively today. The Water Commission continued its work of quantifying, measuring, and analyzing the resources of the state, for its employees knew that the time would come when those resources would be needed. “Having a half century of consistent and scientifically valid data at our fingertips on a diverse range of water resources in North Dakota has proven to be a key ingredient in the recipe of prudent and well informed water management.” noted Todd Sando, State Engineer.

The 1937 Plan catalogued the existing projects in the state, including approximately 800 dams and reservoirs with a total capacity of 390,000 acre-feet, built at a cost of $4.75 million ($75.8 million in 2012 dollars). This first Plan was noteworthy, in that it made an attempt to prioritize project funding based upon readiness, feasibility, and need.
The Commission Takes A Larger Role & A Changing Federal Role

While the 1937 State Water Plan provided a solid foundation for future efforts, it took events downstream of North Dakota to initiate the development of the Missouri River and the next significant phase in the history of the Water Commission.

The Flood Control Act of 1944 provided for the construction of six dams on the mainstem Missouri River, which already had a century-long history of flooding people in lower basin states. The dams were built primarily for flood control, navigation, irrigation and hydropower. While the 1937 Plan examined the possibility of a dam on the Missouri River, it rejected the idea, stating “The lake [Sakakawea] would cover thousands of acres of the best bottom lands on both sides of the Missouri River for half its length in North Dakota.” and, “The chief objection to the building of such a large dam is the uncertain foundation conditions which are clay, shale, and soft sandstone. The dam could be built presumably safe, but, if it should ever fail, the sudden release of so enormous a body of water would be such a stupendous disaster that it is not permissible to run such a risk.” It should be noted, that changes in the proposed location of and design improvements of the dam later overcame those obstacles to construction.

Because a Missouri River reservoir in North Dakota provided little benefit to the state, and resulted in significant impacts, including the loss of 550,000 acres of good quality farmland, the state was promised as much as 2.5 million acres of irrigation in compensation. Significant efforts were made to determine irrigation feasibility throughout the state, including an area east of the Missouri River, that was later called the Garrison Diversion project. For a variety of reasons; environmental, legal, and political, it became clear that the project as originally envisioned would not be possible. So, although Garrison Dam had been built, largely to the benefit of downstream states, the benefits promised for lost land in North Dakota never materialized.

Baldhill Dam (1944), Jamestown Dam (1953), and Garrison Dam (1953) represented the high point in federal involvement in North Dakota dams. The era that began with the response to the Great Depression and Dust Bowl was coming to an end. The state now had to grapple with the gradual decline of large federal projects, along with increasingly complex hurdles. However, the same variability of climate that had caused the creation of the Water Commission had not ended with the Dust Bowl, and the need for some means of mitigating for inherent environmental variability was still a shadow hanging over the state. If another Dust Bowl happened, would the state be ready?

As federal involvement began to decrease in the 1960s, and control over the smaller federal works, such as the WPA dams were gradually handed over to the Water Commission, it became apparent that a large federal project to irrigate the state was increasingly unlikely. However, the need to manage the state’s resources for the benefit of its people was just as important in the face of environmental uncertainty as it had been at the Water Commission’s creation. As a result, the Water Commission spent considerable time and effort quantifying the water resources of the state, developing engineering studies of rivers and streams, repairing existing structures, building small projects, and working to persuade the state’s citizens that changes at the state and local level were needed to counteract the natural challenges the state faced.

One major advancement, was the adoption of the “prior appropriation” doctrine for use as
the basis for granting water permits. Previously, the state had used a mix of prior appropriation; where first beneficial permitted use has priority, and the riparian doctrine, where the landowner adjacent to water, had certain rights to that water.

Another major change was passed by the state legislature in 1965, which allowed legal entities, such as counties, to manage water across county lines. Prior to that time, management of water ended at the county boundary, representing a real challenge to watershed-based management strategies. Because water seldom stops at the county’s edge; drainage, irrigation, and flood control were areas that needed a basin-wide strategy.

The scope and size of the state’s water projects had decreased, but arguably, those projects that were getting built, were of more importance and value to the state because the Water Commission was directing them in reflection of local needs. Drainage improvements, irrigation districts, and small flood control and water supply projects had a direct positive impact on the people of North Dakota.

### Divisions of the State Water Commission

#### Administration & Support Services
- Data collection, management, support, and distribution

#### Appropriations Division
- Administer, process, adjudicate, and evaluate water rights; monitor water resources; develop and evaluate supplies; and conduct research

#### Atmospheric Resource Board
- Atmospheric and meteorological data collection and analysis; weather modification for hail suppression and rain enhancement

#### Development Division
- Prepare engineering and feasibility reports for the construction, maintenance, and repair of water resource projects; review and make recommendations for water structures and sovereign land; provide technical assistance to water boards; assist communities in floodplain management; coordinate water supply programs

#### Planning Division
- Maintain a water project inventory for the state’s future water development needs; coordinate agency strategic planning efforts; monitor water resource issues for impacts to North Dakota; water education and; Project WET; and special studies
Oil Booms, Droughts, & Management Of Water On A Basin-Wide Basis

Starting in the late 1960s, changes that were sweeping across the country began to affect North Dakota as well, having an increasingly significant impact on how the state looked at water. Swampbuster, the federal program protecting wetlands, clean water laws for municipal supplies, and a host of other new and expanded environmental laws meant that building projects such as dams, diversions, and drains was increasingly complicated. During that same period, several of the state’s largest communities like Fargo, Grand Forks, and Minot, were impacted by significant flooding events, resulting in almost $2.5 million ($18 million in 2012 dollars) in flood protection being built.

The 1968 Water Plan wisely noted, “Since little can be done to increase nature’s water allotment to our State, North Dakotans must learn to use their existing supplies more judiciously. This means redoubling of our efforts to achieve the most efficient level of water management possible. Our world is changing rapidly; society is becoming increasingly more complex, and providing solutions to the host of water management problems which will likely develop within the framework of such a changing world could become North Dakota’s greatest challenge of the future.”

It was during this period, that the agency’s diligent and meticulous efforts at water data collection and engineering studies began to start bearing fruit, with the emergence of computers, allowing for more rapid analysis of collected data. That information was becoming vital in determining if an aquifer was being drawn down faster than it was being recharged, or if a flood was a commonplace event. The technologies that were becoming available allowed the Water Commission to make better determinations.

In the 1970s, the agency was split into divisions by then State Engineer Vern Fahy. Where before, employees’ duties were somewhat broad, the creation of the four current agency divisions; Administration, Appropriations, Development, and Planning, with the addition of the Atmospheric Resource Board (ARB) in 1981, set the stage for the Water Commission’s ability to efficiently focus their efforts.

ARB represented a logical addition to the Water Commission, with their efforts to increase knowledge of, and improving the effectiveness of cloud seeding science in order to increase rainfall and reduce hail damage.

With the support of the Legislature, the Water Commission continued and accelerated the collection and analysis of water data for aquifers, stream flow, and water quality, which is still unprecedented in its scope today. Perhaps most importantly, the methodology used to collect and analyze this data was uniform, consistent, and scientifically defensible. Isaac Newton is credited with saying “If I have seen further than others, it is by standing upon the shoulders of giants.” The efforts of the 1970s are still fundamental to the level of precision, range of analysis, and quality of information we utilize today. As Mike Hove, an employee in the Appropriations Division puts it “I want to know what’s going on, not think I know what’s going on.”

The water development needs of the state were in many ways increasing. The $27.4 million ($170 million in 2012 dollars) flood control project in Minot, in response to the 1969 flood, was the last of the big federal flood control projects in the state for nearly 30 years. As the availability of federal funding for large projects...
was decreasing, the rise of the environmental movement and laws that required that projects analyze and mitigate their impacts presented new obstacles to building projects of almost any size.

Abraham Lincoln said, “The philosophy of the schoolroom in one generation will be the philosophy of the government in the next.”

During this period, there were two droughts; a minor one in the early eighties, and a fairly severe one from the late eighties into the early nineties. Both stressed agriculture, industry and even municipal supplies. An open question was whether the state was eventually going to dry up and blow away. Despite the droughts, the Water Commission was able to realize its mission of managing water for the benefit of its citizens through projects for municipal and industrial uses, such as SWPP. However, demographic changes in the state, from rural to urban, and west to east, were continuing, presenting a serious challenge to getting the state’s water to where it was most needed.

In the 1980s, the re-formulation of Garrison Diversion led to the Garrison Diversion Project’s Municipal Rural and Industrial Water Supply Program. This program provided up to 75% of the cost for development of water supply projects. Making water supply projects eligible to access these funds made it possible to satisfy a chronic water supply problem in southwestern North Dakota. In 1983, the State Legislature authorized the Water Commission to construct and operate the Southwest Pipeline Project (SWPP) to provide water to southwestern North Dakota. Construction of the SWPP began on the main transmission lines in Mercer County in 1986, and today serves most of the region south-west of the Missouri River in North Dakota.

In 1984, the Water Commission created Project WET (Water Education for Teachers), a multidisciplinary educational program on water science and water education for K-12 educators and students, facilitating and promoting the learning, awareness, appreciation, knowledge, exploration, and stewardship of North Dakota’s water resources.

That water education concept has since grown to national and international levels - highlighting the importance of educational efforts. As President
The Wet Cycle & The Bakken

In 1992, North Dakota started the fifth year of a drought. Throughout the state, the emphasis was on how to deal with the drought’s impact on the water resources of the state. In Devils Lake, people were worried that the fishery would collapse due to low lake levels. In the rest of the state, concern was over developing more irrigation to combat the drought, and securing adequate water supplies for cities.

AND THEN IT BEGAN TO RAIN

At first, the rain solved many of the state’s problems. Crops were receiving enough moisture, cities that drew their supplies from rivers had no worries about running out, reservoirs filled up, and the fishery in Devils Lake was saved. But then, the rain continued.

Looking back, it is clear that this was the beginning of the wet cycle. A pattern of weather that saw most parts of the state receiving annual precipitation in greater amounts than the “normal” historical average. It wasn’t always a record-breaking year, but on the whole, the state began seeing wetter years. And all that moisture started leading to problems. Precipitation records for Fargo, Bismarck, and Williston, for the period of 1907-1992, versus 1993-2011 (the current wet cycle), showed increases in average annual moisture of 29%, 28%, and 11%, respectively. A few inches of moisture from what is considered “normal,” can result in significantly wetter conditions over successive years.

Devils Lake was the first region in the state where the wet cycle became a problem. This provides an interesting contrast to the Water Commission’s early understanding in the 1937 Water Plan of how the lake reacted during a drought, where it was described “There is no possibility of replenishment of Devils Lake from natural precipitation in the Sub-basin. This is already completely used by evaporation from shallow lakes and earth’s surface and by transpiration from plants.” As Devils Lake rose, it quickly surpassed the historical high elevation. Local, state, and federal entities began furiously working to stay ahead of the rising lake, but the lake kept growing. Flood protection infrastructure started at hundreds of thousands of dollars, progressed to millions, then hundreds of millions. If the authors of the 1937 water plan could see the big lake today, one can’t help but wonder what they would think.

THEN CAME 1997

The flood of 1997 has been chronicled exhaustively elsewhere. What it represented was a new era in the Water Commission’s efforts in regards to water management. Flooding impacted the entire Red River Valley, North Dakota’s most populous region. Although the battle was not lost in Fargo, in many other areas in the basin, notably Grand Forks, the floodwaters burst through flood protections. All told, nearly 1 in 10 houses in Grand Forks were flooded by the Red River. In the end, local, state, and federal funding totaling $350 million was directed towards building a series of permanent flood control structures in Grand Forks.

Devils Lake continued its inexorable rise, swallowing roads, homes, and necessitating an ever-increasing expenditure of local, state, and federal funds to combat its rise. A federal outlet from the lake to the Sheyenne River was examined in the late 1990s but was later abandoned. Years later, a more cost efficient and practical West Devils Lake Outlet, sponsored by the Water Commission, was completed in 2005. A state East Devils Lake Outlet, along...
with a control structure on the Tolna Coulee was constructed in 2012. All told, over a billion dollars have been spent on infrastructure protection in the Devils Lake basin since 1993.

By 2008, it seemed as if perhaps the wet cycle, which had caused so many headaches in the state, was easing somewhat. Unfortunately, things were just going to get more complicated.

An aerial view of 96” pipe being staged for installation along the route of the East Devils Lake Outlet in 2011.

ND’S OIL DEVELOPMENT

In the mid-2000s, a combination of high oil prices and emerging technologies such as hydraulic fracturing, made possible the recovery of oil from petroleum-bearing shale in western North Dakota. While groundwater can be used for hydraulic fracturing, limited availability and quality in the locations in North Dakota with oil-bearing rock meant the Missouri River and Lake Sakakawea represented the best available water source. With the Missouri River providing nearly 96 percent of the available surface water in North Dakota, demand for its water has never been greater. Water supply projects, such as SWPP and Northwest Area Water Supply Project (NAWS), had been in existence for years, but these projects had been designed with the goal of meeting needs based upon 1980s population projections. For this reason, another project, the Western Area Water Supply (WAWS) was conceived in order to meet the needs of a population that was suddenly increasing due to oil-related jobs, and to provide water from the Missouri River for hydrofracturing. These increases in demand were challenged by an effort by the United States Army Corps of Engineers to claim that water in the Missouri River mainstem reservoirs in North Dakota was the property of the federal government, and to require users to pay the

2011 was a year of flooding in the Red River Valley, but it was also record breaking in the Missouri River and Souris River basins. A combination of extremely full reservoirs, significant snowpack, and record breaking rainfall in May and June put the region in a crisis. The cities of Bismarck and Mandan saw significant flooding, but avoided the worst-case scenario. In Minot however, the flooding was catastrophic.

A house collapses into the Missouri River due to bank erosion during the record 2011 flood.

Approximately one in three homes in Minot were flooded to some degree, resulting in a FEMA estimated $1.2 billion in damages.

Damages from the Red and Missouri Rivers were estimated at $50 million from the 2011 flood.

The 2011 flood of the Mouse River inundated large portions of the city of Minot.

Aerial view of 96" pipe being staged for installation along the route of the East Devils Lake Outlet in 2011.

Ribbon cutting ceremony to celebrate NAWS providing water service to Fort Berthold in 2008.

By 2008, it seemed as if perhaps the wet cycle, which had caused so many headaches in the state, was easing somewhat. Unfortunately, things were just going to get more complicated.
“Having the data collection driving the evolving technologies, not the other way around.”

federal government for storage of these waters. This position of the Corps is in direct conflict with that held by North Dakota; that at a minimum, the natural flows of the Missouri River have, and always will belong to the state for the beneficial use of its citizens. Further, as long as natural flows in the river are sufficient, the reservoirs on the Missouri River provide no service to water users, and in fact, impede access to the state’s waters. With the Missouri River belonging to the states most valuable resources, the Water Commission will continue to work diligently to protect our citizen’s rights to those waters.

THE DIGITAL AGE

Another significant development was the dramatic reduction in the price of electronic data storage in the late 1990s and early 2000s, which made it feasible to have most of the Water Commission’s paper records digitized and made available to the public for free on-line. Further accessibility of the immense amounts of collected data, approximately 50 terabytes (50 trillion bytes), via the Water Commission’s MapService and website, which has everything from survey plats, to pictures of dams, to well driller logs, and more, is a valuable tool, now available to the public for free. Having in-house information technology professionals, who also have science backgrounds, allowed the Water Commission to customize its systems to meet the needs of the agency and the public. Chris Bader, Information Technology Manager for the Water Commission describes it as “Having the data collection driving the evolving technologies, not the other way around.”
The Future

As the Water Commission reached its 75th year, North Dakota faced an unprecedented abundance of projects and needs:

- Flood control for Fargo, Minot, Bismarck, Valley City and many other smaller communities;
- Devils Lake outlets, a Tolna Coulee Control Structure, and additions to the City of Devils Lake levee; and
- Expansion and development of water supply projects like Northwest Area Water Supply (NAWS), Western Area Water Supply (WAWS), Red River Valley Water Supply, and several other rural/ regional and municipal water supplies, and further expansion of Southwest Pipeline Project (SWPP);

Coupled with those project needs, the Water Commission is grappling with several major issues.

- The Corps of Engineers assertion of ownership of and access to the waters of the Missouri River;
- A wet cycle that has lasted for two decades, and gives no sign of ending;
- A much reduced role of the federal government in the funding of projects in the state;
- Dramatic population increases in the western half of the state, along with increases in the need for infrastructure;
- Aging infrastructure (smaller dams, drain maintenance) and requirements for municipal, rural, and regional water supply system upgrades;
- Floodplain management; and
- Sovereign land management.

A large part of the Water Commission’s success in dealing with the challenges it has faced since its creation in 1937 has been its flexibility and foresight. In a region known for dramatic swings in climate; from the most extreme floods, to punishing droughts, a tradition of gaining a better understanding of the resources of the state has its root in the era that the Water Commission was created. As State Engineer Todd Sando notes “Today, during what may be the wettest portion of a decades-long wet cycle that has also had catastrophic affects, we are facing challenges of the same magnitude as the “Dirty Thirties,” but from too much moisture.” Sando went on to say that “Just as the decisions made in those early years guided the development of the state far into the future; the results of the decisions made and actions we take today will be with us for a long time. It is up to us to choose as wisely as our predecessors did.”

In the 75 years it has existed, North Dakota’s Water Commission has faced flood and drought, and economic downturns and prosperity. With a history of service, and a mission of managing the state’s water resources for the people of the state, the next 75 years promise an even brighter future.